

Municipality of the County of Pictou Consolidated Financial Statements March 31, 2023

Approved by Municipal Council

April 2, 2024



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Municipality of the County of Pictou Management's Responsibility for Financial Reporting March 31, 2023

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The accompanying consolidated financial statements of the Municipality of the County of Pictou (the Municipality) are the responsibility of the Municipality's management and have been prepared in compliance with legislation, and in accordance with generally accepted accounting principles for local governments established by the Public Sector Accounting Board of The Chartered Professional Accountants of Canada. A summary of significant accounting policies are described in Note 1 to the consolidated financial statements. The preparation of financial statements necessarily involves the use of the estimates based on management's judgement, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Municipality maintains systems of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by Management.

Council meets with Management and the external auditors to review the financial statements and discuss any significant reporting or internal control matters prior to the approval of the consolidated financial statements.

The consolidated financial statements have been audited by MacDonald & Murphy Inc., independent external auditors appointed by the Municipality. The accompanying Independent Auditors' Report outlines their responsibilities, the scope to their examination and their opinion of the Municipal's consolidated financial statements.

 Audit Committee Chairperson
Chief Administrative Officer
Date



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INDEPENDENT AUDITORS' REPORT

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To the Warden and Council of the Municipality of the County of Pictou Pictou, Nova Scotia

Opinion

We have audited the financial statements of the Municipality of the County of Pictou (County), which comprise the consolidated statement of financial position as at March 31, 2023, and the consolidated statements of financial activities, changes in net financial assets and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the County as at March 31, 2023, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the County in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in
accordance with Canadian public sector accounting standards, and for such internal control as
management determines is necessary to enable the preparation of financial statements that are free
from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the County's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the County or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the County's financial reporting

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

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Independent Auditors Report to the Members of the Municipality of the County of Pictou (continued)

Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control.

Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the County's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the County to cease to continue as a going concern.

Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

April 2, 2024 New Glasgow, Nova Scotia





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Municipality of the County of Pictou	ior			
Consolidated Statement of Financial Posit March 31	ion	2023		2022
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FINANCIAL ASSETS				
Cash	\$	13,471,166	\$	8,135,405
Receivables				
Taxes (Note 2)		1,422,363		998,544
Due from Federal Government and its Agencies				
Harmonized Sales Tax		2,325,648		1,418,732
Conditional Transfers and Grants		675,737		1,338,644
Due from Provincial Government and its Agencies				
Conditional Transfers		390,815		14,091
Other Receivables				
Trade Accounts		191,188		548,293
New Scotland Business Development Inc.				803,057
Riverton Guest Home Corporation (Note 14)				6,315
Receivable from Residents (Notes 2 & 3)		232,485		262,552
		18,709,402		13,525,633
FINANCIAL LIABILITIES				
Payables				
Joint Expenditure Board		2,560		2,482
Trade Accounts		3,636,086		2,638,026
New Scotland Business Development Inc.		164,412		
Prepaid Accounts		632,732		516,463
Short term debt (Note 10)		20,640,600		6,740,600
Deferred Revenue		25,000		25,000
Asset Retirement Obligation (Note 15)		1,432,368		0.000.574
		26,533,758		9,922,571
NET FINANCIAL ASSETS		(7,824,356)		3,603,062
NET THATOIRE AGGETO		(7,024,000)		0,000,002
NON-FINANCIAL ASSETS				
Capital Assets - Net of Accumulated Amortization (Page 15)		72,306,620		60,351,718
Investment, New Scotland Business Development				
Incorporated (Note 12)		480,926		412,176
Prepaid Expenses		11,611		4,226
NET NON-FINANCIAL ASSETS		72,799,157		60,768,120
ACCUMULATED SURPLUS (Page 16)	\$	64,974,803		64,371,184
On Behalf of the Council				
Warden			Clerk	(



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Municipality of the County of Pictou Consolidated Statement of Financial Activities

 Year Ended March 31
 2023

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	<u>Page</u>	Budget	Actual	Actual
Revenue				
Taxes	27	\$ 22,095,530	\$ 22,405,181	\$ 21,376,794
Less taxes collected on behalf of others	27	φ 22,030,000	\$ 22,403,101	φ 21,370,734
Regional school board	27	(5,297,111)	(5,297,112)	(E 047 004)
Provincial correctional service	27	(299,953)	(299,953)	(5,247,384) (304,207)
Regional housing authority	27	(138,984)	(124,119)	(155,526)
regional housing authority	21	16,359,482	16,683,997	15,669,677
Grants in lieu of taxes	28	256,674	263,756	264,090
Intermunicipal Agreements	28	500	203,730 540	204,090 414
Sale of services	28	205,000	145,828	205,838
Other Revenue from Own Sources	28	358,925		
Transfers from Government	28	480,201	556,495 476,660	346,548
Water Revenue	29		•	734,428
	29	411,450	430,213	410,792
Grants for Capital Other Revenue		5,532,455	4,141,765	3,480,512
Sale of Assets	29		393,584	117,274
	29		68,000	125
Internet revenue	29		8,434	
Total Revenue		23,604,687	23,169,272	21,229,698
Expenditures				
General Government Services	30	3,185,319	3,343,177	2,906,469
Protective Services	31	7,967,307	8,101,059	6,908,085
Transportation Services	31	444,044	827,209	710,752
Environmental Health Services	32	2,990,214	4,326,811	3,967,562
Environmental Development Services	32	503,033	825,642	582,953
Recreation Services	33	853,190	804,566	700,113
Cultural Services	33	238,112	236,560	236,196
Water Utility Services	33	499,800	501,165	403,358
Other Transfers and Grants	33	900,000	1,573,105	1,862,978
Internet Services	34	,	345,604	99,475
Cost of Assets Disposed			248,386	1,106,612
Total Expenditures		17,581,019	21,133,285	19,484,554
Net surplus		\$ 6,023,668	2,035,987	1,745,144
Adjustment for Asset Retirement Obligation	n (Note 15)		(1,432,368)	
Accumulated surplus, beginning of year			64,371,184	62,626,040
Accumulated surplus, end of year			\$ 64,974,803	\$ 64,371,184



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Municipality of the County of Pictou		
Consolidated Statement of Change in Year Ended March 31	in Net Financial Asset	S 2022
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Change in municipal position	\$ 2,035,987	\$ 1,745,144
Acquisition of capital assets	(14,213,468)	(9,014,478)
Amortization of capital assets	2,010,180	1,946,357
Cost of assets sold/disposed	248,386	1,106,612
Acquisition of investment	(68,750)	(75,000)
Asset retirement obligation adjustment	(1,432,368)	
	(13,456,021)	(6,036,510)
Acquisition of prepaid expense	(11,611)	(4,226)
Use of prepaid expense	4,226_	58,728
	(7,385)	54,502
Change in net financial assets	(11,427,418)	(4,236,863)
Net financial assets, beginning of year	3,603,062	7,839,925
Net financial assets, end of year	\$ (7,824,356)	\$ 3,603,062



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Year Ended March 31		2023	2022
	DRAFT		
Increase (Decrease) in Cash			
Operating Activities			
Net surplus (Page 5)	\$	2,035,987	\$ 1,745,14
Add back amortization		2,010,180	1,946,35
Changes in accounts receivable		151,992	(2,027,977
Changes in other assets		(7,385)	54,502
Changes in accounts payable and			
prepaid accounts		1,278,820	891,424
Change in deferred revenue			
	_	5,469,593	2,609,449
Investing Activities			
Purchase of capital assets and investments		(14,282,218)	(9,089,478
Disposal of capital assets		248,386	1,106,612
		(14,033,832)	(7,982,866
Financing Activities			
Short term financing		13,900,000	6,740,600
Net (Decrease) Increase in Cash		5,335,761	1,367,183
Cash			
Beginning of Year		8,135,405	6,768,222
End of Year		13,471,166	\$ 8,135,405



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Municipality of the County of Pictou Schedule of General Operating Fund

Year Ended March 31 2023 2022

		DRAFT	<u></u> -	
_	<u>Page</u>	Budget	Actual	Actual
Revenue	_			
Taxes, net of amounts collected on behalf				
of others	27	\$ 16,359,482	\$ 16,683,997	\$ 15,669,677
Grants in Lieu of Taxes	28	256,674	263,756	264,090
Intermunicipal Agreements Sale of services	28	500	540	414
Other Revenue from Own Sources	28	205,000	145,828	205,838
Transfers from Governments	28 28	358,925 480,201	556,495	346,548
Total Revenue	20		476,660	734,428
Total nevenue		17,660,782	18,127,276	17,220,995
Expenditures				
General Government Services	30	3,185,319	3,215,588	2,779,641
Protective Services	31	7,967,307	8,101,059	6,908,085
Transportation Services	31	444,044	491,807	402,688
Environmental Health Services	32	2,990,214	3,042,715	2,718,277
Environmental Development Services	32	503,033	606,948	364,259
Recreation Services	33	853,190	804,566	700,113
Cultural Services	33	238,112	236,560	236,196
Other transfers and grants	33	900,000	1,201,729	1,352,282
Total Expenditures		17,081,219	17,700,972	15,461,541
Net Revenues		579,563	426,304	1,759,454
Financing and Transfers				
Transfers (to) from Reserve Funds				
Municipal Services Grant		(300,000)	(300,000)	(250,000)
Interest Earned on Reserve Funds			196,722	21,348
Transfer to Street Light Replacement R	eserve	(137,198)	(137,198)	(132,144)
Transfer from Hydrant Area Rate Transfers to Water Operating Fund		183,882	183,882	
Fire Protection Charge		(112,247)	(112,247)	(112,247)
Capital out of Revenue		(112,211)	(112,247)	(29,160)
Transfers to General Capital Fund				(20,100)
Capital out of Revenue		(214,000)	(244,759)	(553,801)
Net Financing and Transfers		(579,563)	(413,600)	(1,056,004)
Change in General Operating Fund		\$	12,704	703,450
General Operating Fund, Beginning of Yea	ar			
Transfer of Surplus to Operating Reserve	Fund		(12,704)	(703,450)
General Operating Fund, End of Year			\$	\$



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Municipality of the County of Pictou Schedule of Water Operating Fund Statement of Changes in Fund Balance

Year Ended March 31			2	023			2022
	<u>Page</u>		<i>DRAFT</i> Budget		Actual		Actual
Water Revenue	29	\$	411,450	\$	430,213	\$	410,792
Water Utility Services Expenses	33		437,300		456,767		359,872
Net Expenditures			(25,850)		(26,554)		50,920
Financing and Transfers Transfer to water capital fund							
Depreciation charge			(62,500)		(44,398)		(43,486)
Transfer from general operating fund Fire protection charge			112,247		112,247		110 047
Net Financing and Transfers			49,747		67,849		112,247 68,761
•			10,747		07,040	_	00,701
Change in Water Operating Fund		\$	23,897		41,295		119,681
Water Operating Fund, Beginning of Year					(131,145)		(250,826)
Water Operating Fund, End of Year				\$	(89,850)	\$	(131,145)
Schedule of Water Operating Fu	ınd						
Statement of Financial Position							
			DRAFT		2023		2022
Statement of Financial Position March 31 Assets Receivables			DRAFT		2023		2022
Statement of Financial Position March 31 Assets		2022		\$	2023 115,771 20,868	\$	2022 113,259 12,246
Statement of Financial Position March 31 Assets Receivables Rates (less allowance for doubtful acco		2022		\$	115,771	\$	113,259
Statement of Financial Position March 31 Assets Receivables Rates (less allowance for doubtful accompany) Harmonized Sales Tax Liabilities		2022		\$	115,771 20,868 136,639		113,259 12,246 125,505
Statement of Financial Position March 31 Assets Receivables Rates (less allowance for doubtful accompany descriptions) Harmonized Sales Tax Liabilities Bank indebtedness		2022		\$ \$	115,771 20,868 136,639		113,259 12,246 125,505 218,548
Statement of Financial Position March 31 Assets Receivables Rates (less allowance for doubtful accordance) Harmonized Sales Tax Liabilities Bank indebtedness Payables and accruals		2022		\$	115,771 20,868 136,639 170,315 44,862	\$	113,259 12,246 125,505 218,548 26,986
Statement of Financial Position March 31 Assets Receivables Rates (less allowance for doubtful according to the control of t		2022		\$	115,771 20,868 136,639	\$	113,259 12,246 125,505 218,548
Statement of Financial Position March 31 Assets Receivables Rates (less allowance for doubtful accordance) Harmonized Sales Tax Liabilities Bank indebtedness Payables and accruals		2022		\$	115,771 20,868 136,639 170,315 44,862 11,312	\$	113,259 12,246 125,505 218,548 26,986 11,116



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Municipality of the County of Pictou Schedule of General Capital Fund

Year Ended March 31		2023			2022		
	<u>Page</u>	_	DRAFT Budget		Actual		Actual
Expenditures							
Transportation services Environmental services General government New Scotland Business Development investmer	nt	\$	214,000 504,107 40,000 75,000	\$	226,131 303,286 20,649 68,750	\$	154,928 326,443 7,060 75,000
Total Expenditures (Page 36)			833,107	_	618,816	_	563,431
Net Expenditures			(833,107)	_	(618,816)		(563,431)
Financing and Transfers Transfer from general operating fund							
Capital out of revenue Transfer from reserve funds			214,000		244,759		553,801
Operating reserve Capital reserve			520,000 99,107		320,894 53,163		9,630
Net Financing and Transfers			833,107		618,816		563,431
Change in General Capital Fund		\$					
General Capital Fund, Beginning of Year						_	
General Capital Fund, End of Year				\$		\$	



Municipality of the County of Pictou Schedule of Water Capital Fund Statement of Changes in Fund Balance

Year Ended March 31		20	023	2022
	<u>Page</u>	DRAFT Budget	Actual	Actual
Revenue Province of Nova Scotia - refund of deposit	29	\$	\$	\$ 3,388
Expenditures Water transmission and distribution	36	26,798	34,212	3,388 59,803
Net Expenditures		(26,798)	(34,212)	(56,415)
Financing and Transfers Transfer from reserve funds Capital reserve Operating reserve Transfer from general operating fund Capital out of revenue Transfer from water operating fund		26,798	922	(3,388) 29,160
Depreciation charge		62,500	44,398	43,486
Net Financing and Transfers		89,298	45,320	69,258
Change in Water Capital Fund		\$ 62,500	11,108	12,843
Water Capital Fund, Beginning of Year			636,672	623,829
Water Capital Fund, End of Year			\$ 647,780	\$ 636,672



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Municipality of the County of Pictou				
Schedule of Water Capital Fund				
Statement of Financial Position				
March 31	<u> </u>	2023		2022
DRAFT Assets				
Cash	\$	647,780	\$	636,672
Utility plant and equipment		5,809,791		5,775,579
		6,457,571		6,412,251
Liabilities				
Accumulated Allowance For Depreciation	\$	762,896	\$	718,498
Equity				
Investment in capital assets		5,694,675	_	5,693,753
	\$	6,457,571		6,412,251
Municipality of the County of Pictou Schedule of Water Capital Fund				
Statement of Investment in Capital Assets				
Year ended March 31		2023		2022
DRAFT				
Balance, Beginning of Year	\$	5,693,753	\$	5,667,981
Capital additions		34,212		59,803
Province of NS - refund of capital deposit				(3,388)
Less capital funded from depreciation reserve		(33,290)		(30,643)



Balance, End of Year

\$ 5,693,753

\$ 5,694,675

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Municipality	of the County of Pictou
Schedule of	Internet Operating Fund

Year Ended March 31	2023 DRAFT Page Budget Actual			2022 Actual	
1					
Internet revenue	29	\$	\$ 8,434	\$	
Internet expenses	34		345,604	99,475	
Net expenditures			(337,170)	(99,475)	
Deficit, beginning of year			(99,475)		
Deficit, end of year		\$	\$ (436,645)	\$ (99,475)	

Municipality of the County of Pictou Schedule of Internet Capital Fund

Year Ended March 31		2023		
		DRAFT	·	
	<u>Page</u>	Budget	Actual	Actual
_				
Revenue				
Government of Canada - Innovation, So				
Economic Development Canada	29	\$ 4,457,972	\$ 2,006,087	\$ 1,337,392
Expenditures				
Rural Broadband Project	36	10,485,911	\$ 13,629,190	8,466,244
Net Expenditures		(6,027,939)	(11,623,103)	(7,128,852)
Flooring and Transfers				
Financing and Transfers Short term financing			13,900,000	6.740.600
Temporary borrowing			(2,276,897)	6,740,600
Long-term borrowing		6,027,939	(2,270,037)	388,252
Net Financing and Transfers		6,027,939	11,623,103	7,128,852
Net Financing and Transfers		0,027,939	11,023,103	7,120,002
Change in Internet Capital Fund		\$		
Internet Capital Fund, Beginning of Yea	ır			
Internet Capital Fund, End of Year			\$	\$



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Municipality of the County of Pictou Schedule of Reserve Funds

Year Ended March 31	2023			2022	
		DRAFT			
B	<u>Page</u>	Budget	Actual	Actual	
Revenue Investment income Residents share of capital costs Canada Community Building Fund Province of Nova Scotia - Sustainable Services	29 29 29	\$ 1,093,788	\$ 352,926 40,658 1,074,483	\$ 45,212 72,062 2,139,732	
Growth Fund Proceeds from sale/disposal of assets	29 29		1,061,195 68,000	125	
Total Revenue		1,093,788	2,597,262	2,257,131	
Expenditures					
Municipal services grants Pictou Culturat Hub grant Hurricane Fiona costs Tax sale refund	33 33 33 33		293,327 75,082 2,967	234,063 275,000	
Covid Safe Restart Grant	33		2,301	1,634	
Total Expenditures			371,376	510,697	
Net Revenues		1,093,788	2,225,886	1,746,434	
Financing and Transfers Transfer (to) from general operating fund Municipal services grant		300,000	300,000	250,000	
Interest earned on reserve funds Transfer for Street Light Replacement Reserve General operating - Hydrant area rates		137,198 (183,882)	(196,722) 137,198 (183,882)	(21,348) 132,144	
Transfer (to) from general capital fund Capital reserve Operating reserve Transfer (to) from water capital fund		(99,107) (520,000)	(53,163) (320,894)	(9,630)	
Capital reserve		(00.700)	(922)		
Operating reserve		(26,798)	(040,005)	3,388	
Net Financing and Transfers		(392,589)	(318,385)	354,554	
Change in Reserve Funds		\$ 701,199	1,907,501	2,100,988	
Reserve Funds, Beginning of Year			10,932,219	8,127,781	
Transfer of General Operating Surplus			12,704	703,450	
Reserve Funds, End of Year			\$ 12,852,424	\$10,932,219	
Reserves Capital Reserve			\$ 1,722,020	\$ 594,960	
Street Light Replacement Reserve Canada Community Building Fund Valley View Replacement Reserve Rural Broadband Project Reserve Municipal Services Grant Reserve (Page 35) Tax Sale Surplus Reserve (Note 6)			689,692 4,383,339 122,703 123,189 162,130 208,585	556,188 3,204,774 118,838 123,189 155,457 211,553	
General Operating Reserve			5,440,765	5,967,259	
MacDonald & Murphy Inc.			\$ 12,852,424	\$10,932,219 14	

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Municipali	Consolidated

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(1,260,276) 65,392,947 (153,664) 22,223,483 5,404,447 8,466,244 5,719,465 59,803 5,779,268 43,486 675,012 718,498 66,164,792 488,431 41,420,257 13,870,691 5,060,770 \$ 13,870,691 2022 40 69 (248,386) 65,694,627 23,972,690 1,965,782 \$ 39,756,155 34,212 \$ 65,392,947 550,066 25,938,472 \$ 13,870,691 13,629,190 44,398 762,896 \$ 27,499,881 5,813,480 718,498 27,499,881 5,779,268 5,050,584 2023 1,105,023 218,694 3,280,412 3,280,412 1,956,695 2,175,389 Wind towers ø 49 13,629,190 27,499,881 \$ 27,499,881 \$ 13,870,691 Broadband Rural 69 ₩ 129,559 equipment and vehicles 304,750 677,950 121,194 53,997 175,191 644,660 33,290 152,928 14,957 167,885 510,065 304,750 Machinery, S 49 49 \$ 1,030,849 2,103,502 979,057 93,596 \$ 2,103,502 Street lights 1,072,653 3,917,551 226,131 4,143,682 1,606,197 191,764 2,345,721 1,797,961 Roads and paving 69 Engineered structures / environmental (248,386) 50,859,927 50,805,027 303,286 17,648,685 1,284,096 5,134,608 \$ 31,927,146 565,570 5,135,530 29,441 4,540,519 595,011 18,932,781 health ₩ 4,736,273 20,649 2,972,425 1,660,862 4,756,922 1,784,497 Buildings s 245,432 \$ 245,432 245,432 Land Accumulated amortization on disposals Accumulated amortization on disposals 69 Accumulated amortization: Accumulated amortization: Acquisition of capital assets Disposition of capital assets Disposition of capital assets Disposition of capital assets Acquisition of capital assets Net book value of general Acquisition of capital assets Net book value of internet Balance, beginning of year Net book value of water DRAFT Balance, end of year Annual amortization Annual amortization General capital Internet capital Water capital Capital capital March 31

60,351,718

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\$ 72,306,620

1,105,023

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\$ 27,499,881

639,624

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\$ 1,030,849

\$ 2,345,721

\$ 36,467,665

2,972,425

\$ 245,432

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Municipality of the County of Pictou Consolidated Municipal Position	<u> </u>	
Year Ended March 31	2023	2022
	DRAFT	
Operating and Reserve Funds		
General Operating Fund (Page 8) Water Operating Fund (Page 9) General Capital Fund (Page 10)	\$ (89,850)	\$ (131,145)
Water Capital Fund (Page 11) Internet Operating Fund (Page 13) Internet Capital Fund (Page 13)	647,780 (436,645)	636,672 (99,475)
Reserve Funds (Page 14)	12,852,424	10,932,219
	\$ 12,973,709	\$ 11,338,271
Investment in Capital Assets		
Balance, Beginning of Year	\$ 53,032,913	\$ 54,125,256
Capital funding from Operations	044.750	500.004
Capital reserve	244,759 54,085	582,961 9,630
Operating reserve	320,894	3,000
Depreciation reserve	33,290	30,643
Government grants	2,006,087	1,337,392
Amortization expense - General capital	(1,965,782)	(1,902,871)
Amortization expense - Water capital Cost of assets sold/disposed	(44,398)	(43,486)
Asset retirement obligation adjustment	(248,386) (1,432,368)	(1,106,612)
Balance, End of Year	\$ 52,001,094	\$ 53,032,913
Consolidated municipal position	\$ 64,974,803	\$ 64,371,184



March 31, 2023

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1. Significant Accounting Policies

The consolidated financial statements of the Municipality of the County of Pictou are prepared by management in accordance with Canadian Public Sector Accounting Standards.

Significant aspects of the accounting policies adopted by the Municipality are as follows:

(a) Reporting Entity

- (i) The consolidated financial statements reflect the assets, liabilities, revenues, expenditures and changes in fund balances and in financial position of the reporting entity. The operating funds, capital funds and reserves funds include the activities of all committees of Council. Interdepartmental and organization transactions and balances are eliminated.
- (ii) The financial activities of certain entities associated with the Municipality are not consolidated. The Municipality's contributions to these entities are recorded in the consolidated statement of financial activities as disclosed in Note 8.
- (iii) The taxation, other revenues, expenditures, assets and liabilities with respect to the operations of the school board are not reflected in the municipal fund balances of the financial statements.

(b) Basis of Accounting

Revenues are recorded on the accrual basis of accounting, whereby revenues are recognized as they are earned and measurable. Certain sources of revenue are recorded on a cash basis. Expenditures are recognized in the period goods and services are acquired and a liability is incurred or transfers are due.

(c) Fund Accounting

Funds within the consolidated financial statements consist of the operating funds, capital funds and reserves funds. Transfers between funds are recorded as adjustments to the appropriate municipal fund balance.

The operating funds reflects the financial activities associated with the provision of municipal government services for general, water and internet operations.

The capital funds reflects the financial activities associated with the acquisition, construction and funding of capital assets.

The reserves funds reflect funds authorized by Municipal Council to be set aside for the funding of future operating or capital assets, or the repayment of long term debt.



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March 31, 2023

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(d) Capital Assets

General and Other Funds

Capital assets and projects in progress are recorded at cost. Funds received through capital assistance programs, cost-sharing arrangements or loan forgiveness are treated as additions to the Investment in Capital Assets. Interest incurred during construction on significant capital projects is capitalized

For years beginning on or after January 1, 2009, municipalities are required to adopt Public Sector Accounting Standards Section PS 3150 Tangible Capital Assets. This section requires amortization of tangible capital assets recorded in the General Capital Fund be recorded each year based on rates that represent the assets useful economic life.

The Municipality has established a policy of straight line amortization at the following rates:

Sewer lines 50 years
Buildings 40 years
Streets 20 years
Vehicles 5 years
Machinery and equipment 5 years
Wind towers 15 years
Broadband 5 - 50 years

Water Capital Fund

Capital assets and projects in progress are recorded at the utility's net cost on a non-consolidated basis. Funds received through capital assistance programs or cost-sharing arrangements are treated as a reduction in the cost of the asset acquired for amortization calculation purposes. The capital assistance program funds are added to the investment in capital assets for consolidation purposes. Interest incurred during construction on significant water capital projects is capitalized. Interest is calculated at the prevailing prime rate for projects temporarily funded by general or water utility operations.

Depreciation - Water Capital Fund

Depreciation of fixed assets is recorded in the water capital fund calculated on a formula prescribed by the NS Utility and Review Board. Depreciation is not recorded on fixed assets donated to the water utility.

The depreciation charge in the water operating fund is transferred to a special bank account in the water capital fund which is used to help fund replacement of existing plant and equipment or, subject to approval by the NS Utility and Review Board, to repay principal of capital debt.

Internet Capital Fund

Capital assets and projects in progress are recorded at cost. Funds received through capital assistance programs, cost-sharing arrangements or loan forgiveness are treated as additions to the Investment in Capital Assets. Interest incurred during construction on significant capital projects is capitalized. Interest is calculated at the prevailing prime rate for projects temporarily funded by general operations.



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March 31, 2023

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(continued)

(d) Non-Municipal Owned Assets

Contributions by the Municipality towards the cost of non-municipal owned assets are recorded as current expenditures out of operations in the applicable operating fund to the extent they are not funded by the issuance of long term debt.

Contributions funded by the issuance of long term debt are recorded at a value equal to the financing and are written down on the same basis as the principal retirement on the debt.

(e) Government Transfers

Government transfers are recognized in the financial statements as revenues in the period in which the events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be made.

(f) Investment Income

Investment income earned on operating and reserves funds surplus are reported as revenue in the period earned.

(g) Valuation Allowances

Uncollected Taxes

The allowance for uncollected taxes represents taxes in arrears (all taxes outstanding other than current).

Other Receivables

The Municipality provides a valuation allowance for all current receivables which are outstanding for more than one fiscal period, along with providing for any possible losses on receivables that are due beyond a one year period.

(h) Cash

Cash include cash on hand and balances with banks, bank overdrafts, and short-term deposits with original maturities of three months or less.

(i) Use of Estimates

The preparation of financial statements in accordance with Canadian generally accepted accounting principles for municipal governments requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the reporting period. Where estimation uncertainty exists, the financial statements have been prepared within reasonable limits of materiality.

Actual results could differ from those estimates.



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March 31, 2023

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(j) Segmented information

The Municipality of Pictou County is a diversified municipal unit that provides a wide range of services to its residents. For management reporting purposes, the Municipality's operations and activities are organized and reported by fund. This presentation is in accordance with the Provincial Financial Reporting and Accounting Manual, and was created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. Municipal services are provided by departments and their activity is reported in these funds. The services provided by these departments are as follows:

General government services

This department is responsible for the overall financial and local government administration. Its tasks include tax administration, trade payables and receivables, budgets, financial statements and adherence to the *Municipal Government Act*.

Protective services

The Municipality is primarily responsible for fire protection for its residents. The Municipality remits funds to volunteer fire departments that has been collected from residents. Other protective services include fees paid to the province for police and correctional services.

Transportation services

The Municipality is responsible for the maintenance and construction of local roads and sidewalks including snow removal. They are also responsible for the street lighting within the Municipality.

Environmental health services

This department is responsible for the maintenance and operations of waste and sewer services provided to the residents and other customers.

Environmental development services

This department is responsible for activities related to land use planning development and activities that enhance local community and regional economic development.

Recreation and cultural services

This department is responsible for promoting and offering recreation opportunities and activities to the Municipality's residents. This department is also responsible for the maintenance and operations of parks and recreation facilities for the benefit of all residents.



March 31, 2023

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2. A)								2023	_	2022
				 Current Year	_	Prior Year	_	Total	_	Total
	Balance, Beginning of Year				\$	2,224,739	\$	2,224,739	\$	2,384,074
	Residential Commercial Resource Non profit acres Forest Area rates - current			\$ 12,207,526 3,204,350 818,557 7,190 109,830 3,971,602				2,207,526 3,204,350 818,557 7,190 109,830 3,971,602		11,334,407 3,162,255 759,514 6,848 111,170 3,741,161
				20,319,055		2,224,739		2,543,794		21,499,429
	Deduct Current year's tax collection Reduced taxes Tax policy reductions Write Offs	ons		18,730,014 32,569 222,464		634,814 489	1:	9,364,828 32,569 222,464 489		18,859,942 33,865 217,805 163,078
			_	18,985,047	_	635,303	19	9,620,350		19,274,690
	Balance, End of Year		=	\$ 1,334,008	\$	1,589,436	:	2,923,444		2,224,739
	Interest Outstanding at Year	End						638,404		544,031
	Total Taxes and Interest						;	3,561,848		2,768,770
	Valuation Allowance (Note 4))					:	2,139,485		1,770,226
	Financial Statement Tax Rec	eivables					\$ 1	1,422,363	\$	998,544
	Percentage of Taxes Collecte	ed						85.9%		87.7%
B)	Taxes Receivable (con't)									
	Resident Receivables	Intern	net	Water	Ro	oad Paving Capital	_	2023	_	2022
		Subscri	bers	Rates		Charges	_	Total	_	Total
	Balance, End of Year	\$ 4	1,361	\$ 115,771	\$	112,353	\$	232,485	\$	262,552
	Deduct Valuation Allowance				_		-			
	Financial Statement Other Receivables	\$ 4	1,361	\$ 115,771	\$	112,353	\$	232,485	\$	262,552



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March 31, 2023

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3. Receivable - Residents

Certain costs related to paving projects are recoverable from the residents. This amount is receivable over a 10 year period if levied prior to 2005 and over a 3 year period if levied after 2005 with interest calculated in accordance with the Municipality of Pictou County Interest Rate Policy.

4. Valuation Allowance - Uncollected Taxes	2023	2022
Balance, Beginning of Year Add: Provision for the year	\$ 1,770,226 369,748	\$ 1,943,763 (10,459)
Deduct: Write-offs	2,139,974 (489)	1,933,304 (163,078)
Balance, End of Year	\$ 2,139,485	\$ 1,770,226
Comprised of		
Interest Taxes	\$ 550,048 1,589,437	\$ 489,943 1,280,283
	2,139,485	1,770,226

5. Pension plans

The Municipality had a defined contribution pension plan for the employees up to September 30, 2018, after which the Municipality transitioned to participate in the multi-employer pension plan administered by the Public Service Superannuation Plan Trustee Incorporated (PSSPTI), which became effective April 1, 2013.

The Public Service Superannuation Plan (PSSP) is accounted for as a defined contribution plan as the obligation to pay retirement obligations does not reside with the Municipality. The PSSP provides pension benefits based on length of service and earnings. The PSSP is funded by equal employee and employer contributions at rates set by PSSPTI.

The following contributions have been made and recognized as an expense by the Municipality during the period > PSSP - \$127,124 (2022 - \$127,986)

6. Restricted Tax Sale Surplus

Funds accumulated from tax sale surplus have been transferred to the capital reserve and are restricted for a period of 20 years. At the expiration of the restricted period, the funds can be used for capital purposes. The following is the schedule of expiration periods:

2023				2022
2024	\$	26,762	2024	\$ 26,762
2025		21,509	2025	21,509
2027		8,348	2027	8,348
2028		7,769	2028	7,769
2030		45,743	2030	45,743
2034		34,079	2034	34,079
2034		25,179	2034	25,179
2039		39,197	2039	 42,163
	\$	208,585		\$ 211,552



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7. Area Rates

The following is an accumulated schedule of area rates levied and provided to residents for the specified services. The surplus balance at the end of the year has been transferred from the operating surplus to the operating reserve fund.

, ,	Street Lights	Fire Protection	Fire Hydrant Protection	Sewer Services	2023 Total
Balance, Beginning of Year	\$	\$ (11,605)	\$ 4,806	\$ 82,082	\$ 75,283
Add:					
Rates levied for current year County contribution	233,797	2,141,251	441,712 483,882	988,416	3,805,176 483,882
	233,797	2,129,646	930,400	1,070,498	4,364,341
Deduct: Services provided					
in current year Transfer to replacement	96,599	2,135,055	838,704	1,066,238	4,136,596
reserve	137,198 233,797	2,135,055	838,704	1,066,238	137,198 4,273,794
Balance, End of Year	\$	\$ (5,409)	\$ 91,696	\$ 4,260	\$ 90,547

8. Contributions to Boards and Commissions

Non-Consolidated Boards

The Municipality of the County of Pictou is required to finance the operations of various Boards and Commissions, along with the other Municipal units in Pictou County, to the extent of its participation

		<u>Contri</u>	<u>ibution</u>		
Board		 2023		2022	
East River Environmental Control Centre		\$ 154,786	\$	145,056	
Pictou County Solid Waste Management System		1,450,864		1,358,905	
Pictou-Antigonish Regional Library		195,112		195,112	
Chignecto-Central Regional School Board	(a)	5,297,112		5,247,384	
Pictou Regional Housing Commission	(b)	124,119		155,526	
Pictou County Wellness Centre		233,803		248,622	

- (a) Payments for the year ended March 31, 2023 are based on \$0.32/\$100 of uniform assessment (year ended March 31, 2022 \$0.32/\$100) as approved by the Nova Scotia Department of Education.
- (b) The Municipality is charged 11.5% to 12.5% of the operating deficit of all Section 43 and 10-1/4% of the deficit of all Section 40 projects located in the Municipality.



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March 31, 2023

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9. Other commitments

The Municipality of the County of Pictou has implemented a deed transfer tax of 1% on all properties acquired in the county. The proceeds from this tax will be contributed to the new Pictou County Wellness Centre project as well as the renovations and improvements to the Aberdeen Hospital. Since these projects will benefit all residents of Pictou County, a similar tax has been implemented by other municipalities within the County.

Pictou County Wellness Centre Building Authority

The Municipality of the County of Pictou together with other municipalities in the County have provided security for a debenture. The balance of this debenture March 31, 2023 is \$6,600,000 (2022 - \$7,040,000)

Pictou County Shared Services Authority - Aberdeen Hospital Renovation Project

The Municipality of the County of Pictou has provided security for a debenture for the Aberdeen Hospital Renovation project that is being administered by Pictou County Shared Services Authority in the amount of \$4,144,680 with the remaining portion of the total \$8,700,000 being secured by other municipal units.

At March 31, 2023 the balance of the loan outstanding for this project is \$7,402,074; of which the Municipality provides security for \$3,526,457 (47.6% of the total).

Rural Broadband Project

The Municipality of the County of Pictou has a temporary borrowing resolution in place for this project up to the amount of \$31,542,110.

To carry out the services to provide rural broadband, the Municipality of the County of Pictou has entered into contracts that extend to a five year period;

	N.	1onthly	
	appro	Year Expires	
Hurricane Electric Services	\$	1,000	2026
Eastlink		10,500	2026
Fiber Centre		1,470	2028
EXA		1,365	2028
GTT		1,050	2028
Rogers		10,000	2028

10. Short term debt

The Municipality of the County of Pictou has entered into a financing arrangement to fund the capital costs relating to the Internet capital costs from the Royal Bank of Canada with credit facilities available totaling \$31,542,110 on May 10, 2022.

The credit facilities available include term financing at a rate of Royal Bank of Canada prime minus 0.75% per annum, repayable in full on April 19, 2023 as well as access to financing by way of Bankers Acceptance notes with an acceptance fee of 0.75% per annum. These Banker Acceptance notes are in place until the project is completed.

At March 31, 2023 the amount of Banker Acceptance notes issued is \$20,640,600. The interest and discount costs associated with this financing has been capitalized with the Internet Capital

The interest and discount costs associated with this financing has been capitalized with the Internet Capital Fund at a total of \$762,941.



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11. Segmented amortization

The following are the current year amortization amounts recognized in the General Capital fund as a result of PS 3150 of the Public Sector Accounting Standards. These results have been provided to assist the County in the preparation of provincial financial reporting requirements.

	2023	2022
General government services	\$ 127,589	\$ 126,828
Transportation services	335,402	308,064
Environmental health services	1,284,096	1,249,285
Environmental development	218,694	218,694
	\$ 1,965,781	\$1,902,871

12. Investment in New Scotland Business Development Incorporated

The New Scotland Business Development Incorporated (NSBDI) was incorporated December 31, 2014 pursuant to Section 60 of the Municipal Government Act. The Municipality of the County of Pictou and the Town of New Glasgow entered into an inter-municipal services agreement representing equal ownership of NSBDI.

As a result of this agreement, the Municipality of the County of Pictou, together with the Town of New Glasgow have jointly guaranteed a bank loan for New Scotland Business Development Inc. to a maximum of \$6,250,000 for purchase of land for a business park. The outstanding balance of the Bankers Acceptance Note at March 31, 2023 is \$4,542,161.

The method of accounting for the investment is the modified equity approach which results in the Municipality recognizing the carrying value of the capital contributions at 50% of the net assets of NSBDI.

The value of the investment at March 31, 2023 represents capital contributions only. There is no other income or loss generated from NSBDI up to March 31, 2023.

13. Other

Total remuneration paid to elected and senior appointed officials of the Municipality are as follows:

	Position		uneration	Exp	<u>penses</u>	<u>Total</u>
Parker , R	Warden	\$	62,632	\$	6,349	\$ 68,981
Murray, W	Deputy Warden		28,919		9,018	37,937
Boyles, P	Councillor		24,304		14,742	39,046
Butler, D	Councillor		24,304		3,407	27,711
Dewar, C	Councillor		24,304		1,381	25,685
MacKeil, D	Councillor		24,304		4,692	28,996
Palmer, R	Councillor		24,304		3,065	27,369
Parker, D	Councillor		24,304		11,678	35,982
Thompson, A	Councillor		24,304		9,884	34,188
Turner, L	Councillor		24,304		2,461	26,765
Wadden, D	Councillor		24,304		10,497	34,801
Woolridge-Elliott, M	Councillor		24,304		6,674	30,978
Cullen, B.	C.A.O Municipal Clerk - Treasurer		125,562		3,652	129,214
Cornish, K.	Deputy Municipal Treasurer		101,114			101,114



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14. Related party

Riverton Guest Home Corporation - 100% Interest

Loan to Riverton Guest Home Corporation

2023

2022 6,315

Nature of the relationship

Under the articles of incorporation, the Municipality of the County of Pictou has undertaken to fund any accumulated operating deficit of the Corporation if the Home is unable to have rate increases approved by the Department of Health which will be sufficient to cover the deficit in future years and if a formal request is made to Municipal Council.

At year end, the Corporation had accumulated operating net assets of \$545.511.

Transactions

During the course of the year ending March 31, 2023 the following transactions occurred:

Payments received on loan

6,315

These transactions are not the normal course of operations and were the result of a special funding request from the Corporation. The transactions are measured at their exchange amount, which is the amount of consideration established and agreed to by the related parties.

The financial results of the Corporation are not consolidated with the County's financial results.

15. Asset retirement obligation

Effective April 1, 2022 the County recognized the asset retirement obligation (ARO) identified for the demolition of a school building no longer in use by the Province. The ARO reflected is the expected costs that will be incurred under the current provincial environmental regulations to decommission the building that does not have any future use.

The school building will be demolished in the subsequent period, therefore the amount recognized as the asset retirement obligation at March 31, 2023 has not been discounted. The full amount recognized represents the quoted amount to demolish this building

The adjustment to recognize the opening ARO has been recognized using the modified retroactive application in the opening surplus.

16. Comparative figures

Certain comparative figures have been reclassified to conform to the current year's presentation.



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ar Ended March 31 2023			2022
	DRAFT		
_	Budget	Actual	Actual
Taxes			
Assessable Property			
Residential	\$ 12,208,886	\$ 12,207,526	\$ 11,334,407
Commercial			
Based on taxable assessments	3,178,961	3,204,350	3,162,255
Resource			
Based on taxable assessments	821,425	818,557	759,514
Non Profit Acres	7,190	7,190	6,848
Forest - less than 50,000 acres	69,408	69,608	70,767
Forest - more than 50,000 acres	40,391	40,222	40,403
	938,414	935,577	877,532
Area Rates			
Fire protection	2,141,025	2,141,251	1,975,975
Fire hydrant fees	575,638	575,638	565,663
Street lighting	233,756	233,797	225,783
Sewer	1,019,564	1,020,916	973,740
	3,969,983	3,971,602	3,741,161
Business Property			
Based on revenue	70,950	70,950	73,137
Tax agreements	79,253	43,983	97,275
Nova Scotia Power Corp.	12,844	12,844	11,988
H.S.T. Offset grant	20,000	40,242	<u> 17,600</u>
	183,047	168,019	200,000
Other Taxes			
Deed transfer tax	900,000	1,201,859	1,352,282
Wind Energy	716,239	716,248	709,157
	1,616,239	1,918,107	2,061,439
Total tax levied	22,095,530	22,405,181	21,376,794
	,		
Less taxes collected on behalf of others;			
Regional school board	(5,297,111)	(5,297,112)	(5,247,384)
Provincial correctional service	(299,953)	(299,953)	(304,207)
Regional housing authority	(138,984)	(124,119)	(155,526)
	(5,736,048)	(5,721,184)	(5,707,117)
	\$ 16,359,482	\$ 16,683,997	\$ 15,669,677



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ar Ended March 31		2023			2022
		DRAFT Budget	_	Actual	Actual
Grants in Lieu of Taxes					
Federal Government Federal Government Agencies	\$	7,347	\$	7,970	\$ 9,081
Canadian Broadcasting Corporation		1,208		1,335	1,396
Canada Post Provincial Government		4,229		4,520	4,482
Real property	_	243,890	_	249,931	 249,131
	\$	256,674	\$	263,756	\$ 264,090
Intermunicipal Agreements					·
Town of Pictou		500	\$	540	\$ 414
Sale of services					
Recreation services sales	\$	5,000	\$	10,945	\$ 7,133
Wind power sales		200,000		134,883	 198,705
		205,000	\$	145,828	 205,838
Other Revenue from Own Sources		<u> </u>			
Licenses and Permits					
Dogs	\$	600	\$	780	\$ 895
Building permits		60,000		87,462	78,311
Sub-division permits		5,000		4,450	
Election recovery Fines		15 000		44.002	200
Interest on bank accounts		15,000 40,000		14,903 151,484	11,479 1,675
Interest on tax arrears		215,000		257,652	226,141
Solid waste expense recovery		17,325		17,325	17,325
Tax certificates		6,000		9,770	10,200
Miscelfaneous			_	12,669	 322
		358,925		556,495	\$ 346,548
Transfers from Government					
Federal Government	\$	31,610	\$	14,963	\$ 19,032
Provincial Government					
Municipal Financial Capicity grant		270,601		270,601	541,202
Farm property acreage grant		168,494		168,494	161,501
911 Civic addressing database Communities, Culture and Recreation		7,996 1,500		7,914 10,677	7,843
Service NS and Municipal Relations				4,011	4,850
	\$	480,201	\$_	476,660	\$ 734,428



ar Ended March 31	2	2022	
	DRAFT Budget	Actual	Actual_
Water Revenue			
Metered sales Flat rate sales Sprinkler/Hydrant service Interest on water accounts Interest income Connection revenue	\$ 325,000 72,500 5,250 1,700 4,000 3,000 \$ 411,450	\$ 323,931 72,582 5,500 1,428 23,372 3,400 \$ 430,213	\$ 323,920 72,422 5,500 1,761 3,889 3,300 \$ 410,792
Grants for Capital			
Canada Community Building Fund Government of Canada - Innovation, Science and Economic Development Canada Province of Nova Scotia - refund of deposit Province of Nova Scotia - Sustainable Services Growth Fund	\$ 1,074,483 d 4,457,972	\$ 1,074,483 2,006,087 1,061,195	\$ 2,139,732 1,337,392 3,388
	\$ 5,532,455	\$ 4,141,765	\$ 3,480,512
Other Revenue			
Interest on operating reserve Interest on capital reserve Interest on Canada Community Building Fund res Residents share of capital costs, general	\$ serve	\$ 196,722 52,122 104,082 40,658 \$ 393,584	\$ 21,348 7,982 15,882 72,062 \$ 117,274
Proceeds from Sale of Assets			
Property and tax sale	\$	\$ 68,000	\$ 125
Internet Revenue			
RDN Wireless subscribers	\$	\$ 8,434	\$



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 Year Ended March 31
 2023
 2022

ear Ended March 31			2022			
		DRAFT		Antoni		Antoni
General Government Services		Budget	_	Actual	_	Actual
Legislative						
Warden	\$	68,897	\$	68,875	\$	70,456
Council	•	361,337	•	347,731	Ψ.	313,752
Other legislative services		5,600		18,518		3,919
		435,834		435,124	_	388,127
General administrative		400,004		700,124	_	300,127
Administrative						
CAO		161,261		159,749		161,194
Administration		215,839		54,599		156,261
Finance		426,942		438,624		410,562
IT and office expenses		296,360		267,594		275,051
Legal services		30,000		35,503		21,113
Buildings maintenance		186,800		196,207		181,236
Banking fees		12,000		14,001		11,526
Financial management		25,000		23,986		23,725
Human resources management		10,000		4,819		7,578
Taxation				,		,,,,,,
Exemptions		31,000		32,569		33,865
Tax policy reductions		223,000		222,464		217,805
Tax sale expenses		10,000		-		
Assessment services		492,103		492,103		500,465
Reserve for uncollected taxes		180,000		369,748		(10,449)
Other general government services						
Grants to Comm. Service Organizations		213,800		271,498		192,766
Liability insurance		102,453		102,453		81,212
Communication officer expense		84,933		50,543		81,744
Elections				136		198
Intergovernmental relations		20,750		21,008		26,039
Newsletter		18,000		18,035		17,302
Sundry		9,244		4,825		2,321
	2	2,749,485		2,780,464		2,391,514
	3	,185,319	:	3,215,588	:	2,779,641
Amortization				127,589		126,828
THORIZATION	\$ 3	,185,319	\$	3,343,177	\$ 2	2,906,469
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Year Ended March 31 2023 2022 DRAFT **Budget Actual** Actual **Protective Services** Provincial Prosecution Service 20,000 19,715 \$ 18,355 Police Protection 3,953,217 4,348,572 3,559,502 By-Law Enforcement 83,754 94,022 82,289 Dog Control and Unsightly Premises 17,000 15,364 8,917 100,754 109.386 91,206 Fire Protection District charges 2,141,025 2,135,055 1,982,035 Fire hydrant fees - District charges 575,638 354,822 524,493 Fire hydrant fees - County cost 371,635 371,635 187,753 Grants to fire brigades 230,546 211,075 226,459 Insurance on fire brigade members 82,187 82,187 76,721 WCB for fire brigade members 28,800 29,345 20,135 Fire Depts - Fire Study (36,417)Fire inspector 56,429 41,807 5,895 3,486,260 3,225,926 2,987,074 **Emergency Management Emergency Services Director** 105,870 109,158 **Emergency Measures Organization** 33,673 33,673 36,291 139,543 142,831 36,291 Other Building inspection - wages and expenses 267,533 254,629 215,657 \$ 7,967,307 \$ 8,101,059 \$ 6,908,085 Transportation Services Street lighting district charges 96.558 84,278 88,992 Street lighting - intersections 1,500 1,528 1,606 Street lighting - maintenance 8,000 12,055 4,478 Roads and streets 177,486 177,486 169.357 Road maintenance - County 75,500 80,291 66,059 Sidewalks 85,000 136,169 72,196 444,044 491,807 402,688 Amortization 335,402 308,064 444,044 827,209 710,752



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DRAFT **Budget Actual** Actual **Environmental Health Services** Sewer - District charges 759,564 741,886 618,998 Sewer - connection supplies 70,000 134,352 45,595 Combined collection 754,793 760,199 677,568 Tipping fees 682,602 690,665 681,337 Pictou Island collections 25,000 24,442 25,022 Administration 43,870 41,351 42,552 **Public Works Department** Salaries and expenses 651,385 649,050 625,508 Other 3,000 **770** 1,697 2,990,214 3,042,715 2,718,277 Amortization 1,284,096 1,249,285 \$ 2,990,214 \$ 4,326,811 \$ 3,967,562

2023

2022

Environmental Developmental Services

Year Ended March 31

G. I. S. salaries and expenses	\$ 103,738	\$ 102,520	\$ 86,698
Community Sustainability and Planning	50,000	152,288	
Development Officer (Sub-divisions)	87,287	88,492	29,810
Regional development expenses	102,758	108,696	100,627
Climate change program	10,000	4,180	•
Wind turbines expenses	131,000	131,812	129,424
Boundaries		710	•
Other community grants	 18,250	 18,250	 17,700
	503,033	 606,948	364,259
Amortization		218,694	 218,694
	\$ 503,033	\$ 825,642	\$ 582,953



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Year Ended March 31 2023 2022 DRAFT Budget **Actual** Actual **Recreation Services** Recreation grants **Grants Districts** 1,800 1,500 1,650 **Grants Youth Travel** 1,000 1,000 (100)**Grants Sponsorship** 24,900 21,120 6,850 Grants High & Low Participant Costs 20,000 11,935 11,353 **Grants Community Recreation Operational** 19,450 18,450 16,100 148,333 Grants Major Capital 148,333 119,308 **Grants Community Capital** 3,000 650 3,000 **Grants Agreements** 87,000 87,000 55,000 305,483 289,988 213,161 Recreation program expenses 40,000 47,175 22,290 Recreation department - salary and exp 242,329 233,600 216,040 PCWCA Contribution 265,378 233,803 248,622 853,190 804,566 700,113 **Cultural Services** Regional Library 195,112 195,112 \$ 195,112 Branch Library 43,000 41,448 41,084 238,112 236,560 236,196 Water Utility Services Operating expenditures Source of supply 242,000 234,536 223,580 Pumping 15,000 13,443 9,541 Water treatment 55,000 66,379 44,243 Transmission and distribution 66,000 83,841 29,117 Administrative and general 59,300 58,568 53,391 437,300 456,767 359,872 Amortization 62,500 44,398 43,486 499,800 501,165 403,358 Other Transfers and Grants \$ Municipal services grants 293,327 234,062 Pictou Cultural Hub grant 275,000 Hurricane Fiona costs 75,082 Tax sale refund 2,967 Covid Safe Restart Grant 1,634 Deed transfer tax 900,000 1,201,729 1,352,282 900,000 \$ 1,573,105 \$ 1,862,978



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Year Ended March 31 2022 DRAFT Budget Actual Actual **Internet Services** Operating expenditures Salary and expenses \$ \$ 45,187 \$ Telephone and cell services 4,523 2,277 Source of Internet supply 232,185 92,382 Advertising and promotion 18,861 2,650 Office expenses 4,143 1,720 Tower expenses 16,020 Vehicle expenses 269 Other operating expenses 24,416 446 \$ 345,604 99,475



Municipality of the County of Pictou Allocation of Municipal Services Grant Reserve

Year Ended March 31, 2023

			DRAFT			
District	Balance April 1 2022	Revenue Allocation	Expenditures	Balance March 31 2023	Committed at March 31, 202	
1	\$ 4,687	\$ 25,390	\$ 23,313	\$ 6,764	\$	
2	45,399	28,544	68,067	5,876		
3	8,035	26,766	18,321	16,480		
3PI	862	987		1,849		
4	7,519	27,143	24,271	10,391	5,463	
5	3,017	23,788	17,875	8,930		
6	51,012	23,375	9,650	64,737		
7	23,720	23,237	31,882	15,075		
8	323	24,886	23,037	2,172		
9	851	23,208	18,000	6,059		
10	872	24,066	19,061	5,877		
11	818	24,918	18,850	6,886		
12	8,342	23,692	21,000	11,034		



Municipality of the County of Pictou

Supplementary Schedule of Capital Projects Funding March 31, 2023

DRAFT								
	Total Capital Cost	Short term Financing	Temporary Financing	Capital Grant	Capital Reserve Fund	Operating Reserve Fund	Water Depreciation Fund	General Operating Fund
GENERAL CAPITAL								
General government services								
Municipal Building Elevator upgrade	\$ 20,649	\$	\$	\$	\$	\$ 20,649	\$	\$
Transportation services								
Municipal vehicles	79,257							79,257
Street lights	24,188				21,756			2,432
Sidewalk - Blue Acres	30,243				30,243			2,432
Steel Paving (Ash St., Saunders Rd., Fourth					90,240			92,443
• //	226,131				51,999			174,132
Environmental health services					31,000			174,102
E-one pump replacements	143,720					143,720		
Salem Loop wastewater design	1,164				1,164	140,760		
Hillside pumping station	59,842				11,000	59.842		
Linacy pumping station	4,740					4,740		
Thorburn pumping station	30,917					30,917		
TIR Manholes	1,877					00,511		1,877
Lyons Brook Town of Pictou upgrade	61,026					61,026		1,077
,	303,286				1,164	300,245		1,877
New Scotland Business Dev. Inc	68,750							68,750
	618,816				53,163	320,894		244,759
INTERNET CAPITAL								
Rural broadband project	13,629,190	13,900,000	(2,276,897)	2,006,087				
WATER CAPITAL								
Salem Loop water project design	922				922			
Hillside Chlorination Stn equipment	33,290						33,290	
	34,212				922		33,290	
	\$ 14,282,218	\$ 13,900,000	\$ (2,276,897)	\$ 2,006,087	\$ 54,085	\$ 320,894	\$ 33,290	\$ 244,759



